



DEPARTMENT OF THE ARMY  
US ARMY SOLDIER SUPPORT INSTITUTE  
10000 HAMPTON PARKWAY  
FORT JACKSON, SOUTH CAROLINA 29207-7025

ATSG-CG

NOV 22 2004

MEMORANDUM FOR ALL Soldier Support Institute (SSI) Personnel

SUBJECT: Policy Memorandum #20 - Risk Decision Authority

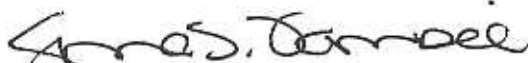
1. Every leader has the inherent responsibility for overseeing the safety of Soldiers under his/her control. Risk management is the primary means of fulfilling that responsibility.
2. The Soldier Support Institute will accept no risk unless the potential benefit outweighs the potential loss. Risk decisions must be made at the appropriate level, and are based on the risk of an activity after application of appropriate control measures (residual risk). In keeping with Training & Doctrine Command (TRADOC) policy, SSI risk decisions will be made at the following levels:
  - a. Extremely high risk - Commanding General, SSI.
  - b. High risk - Commandants in the rank of Colonel, Civilian GS-14s acting as Commandant and Deputy Commander, SSI.
  - c. Moderate Risk - Battalion Commanders; Directors of training departments in the rank of Lieutenant Colonel; and CSM, Noncommissioned Officer Academy.
  - d. Low risk - Course directors in the grade of Captain in the Adjutant General School and Financial Institution School; 1SGs in the Non-Commissioned Officer Academy; company commanders and 1SGs in the Training Support Battalion, 369<sup>th</sup> Adjutant General Battalion, and the United States Army Element School of Music.
4. Risk management does not eliminate all risk or the necessity for enforcing standards, and will not be used to sanction or justify violating the law. Risk management does, however, provide leaders greater flexibility and freedom of action without exposing personnel, equipment, or operations to unnecessary risk.
5. Risk decisions will be briefed one level up the chain of command from the decision maker.

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6. The proponent for periodic review of this policy is the SSI Safety Officer.

7. READINESS STARTS HERE!



GINA S. FARRISEE

Brigadier General, USA  
Commanding